

**Eyes**  
on **caring**  
for the  
**planet**



We are moving toward a more efficient and environmentally responsible operation. We invest in technologies, practices, and an environmental culture that allow us to minimize our impact and build a cleaner, more sustainable future.

127

gas stations with installed solar panels, with 18% (23 stations) interconnected.

SDG

6 7 13

GRI

3-3, 301-1, 301-2, 302-1, 302-2, 302-4

15,152 m<sup>3</sup>

water saved thanks to leak monitoring and detection.

GRI 3-3, 302-1, 302-4, 306-1, 306-2, 306-3, 306-4, 306-5

At Iconn we have a strong commitment to efficiency and responsible resource management. We have our eyes on the future; therefore, through environmental management systems and policies aligned with international practices, in 2024 we are working to minimize our impact on the environment while maintaining the quality of our operations.

Our environmental materiality focuses on the reduction of emissions and mitigation of climate change, energy efficiency, clean energy, optimization in the use of water and proper waste management. To this end, we implemented initiatives such as the modernization of equipment, the incorporation of renewable energies, intelligent monitoring of water and energy consumption, and improvements in waste disposal, ensuring regulatory compliance and the adoption of innovative technologies.



**We are looking for ways to expand with more sustainable concepts, by using lighter and more environmentally friendly construction materials.**

**Melchor Ramos**

Director of Procurement, Maintenance, Environment and Construction of Iconn

## Modernization and innovation

Older stores are being refurbished with a sustainable approach, incorporating efficient lighting, energy-efficient equipment, eco-friendly toilets and improvements to floors and facades to optimize their environmental performance. Each year, we invest a percentage of our investment budget in refurbishing stores to bring them up to these standards.



# Energy efficiency

GRI 3-3, 302-1, 302-2, 302-4

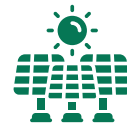
For Iconn, energy efficiency is based on optimizing energy consumption by modernizing equipment, using renewable energies and implementing monitoring and control systems. These actions are guided by the principles of *ISO 50001: Energy management systems standard*, which we use as a reference to advance in a structured way towards our goals.

This approach is elemental to our operation and includes:

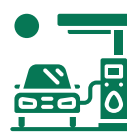
- Use of photovoltaic panels, mainly in Petro Seven.
- Progressive substitution of newer refrigerants and renovation of infrastructure with more energy-efficient technology at 7-Eleven.

We have also strengthened the use of renewable energy at our Iconn Support Center (ISC), with the installation of solar panels and we had advanced in interconnections to maximize their use.

In 2024, the environmental priority was energy efficiency. Most of the budget and actions were directed at this aspect, highlighting:



Installation of photovoltaic panels for renewable energy generation.



Energy and water monitoring in stores and water monitoring in gas stations to optimize consumption.



Energy efficiency, including the replacement of equipment with more modern and efficient options.

**100% of our Petro Seven gas stations have LED lighting, an achievement reached in 2024.**

**We replaced 265 HVAC equipment and 383 refrigeration equipment with lower energy consumption per store.**



## Solar panels

We continue to invest in renewable energy with a medium- and long-term vision for grid connection.

**Our objective is clear:**

**Generate a positive impact on the environment and consolidate a sustainable business model that benefits both the company and the community.**

Renewable energy produced through solar panels

7-Eleven: 13,674 kWh

Petro Seven: 442,821 kWh



**127** gas stations with solar panels installed and 18% (23 PGS) interconnected

**29** stores with solar panels installed

**92 MWh** of energy reduction, equivalent to mitigating 40 tons of CO<sub>2</sub>

**154** solar panels installed at the Iconn Support Center



The reduction in electrical energy due to the use of solar panels in 2024 is equivalent to what **1,800 mature trees** absorb in one year.





## Energy and emissions management

We implemented refrigerant gas retrofit by replacing 404-a/R-22 gases with RS50/RS 70 gases in 81 additional stores, reducing the potential impact of global warming and damage to the ozone layer and increasing the energy efficiency of the equipment in which the change was made, in alignment with the Kigali Amendment.

20% progress  
since 2023 on replacing refrigerants  
with lower environmental impact in  
7-Eleven stores.

## Total energy consumption



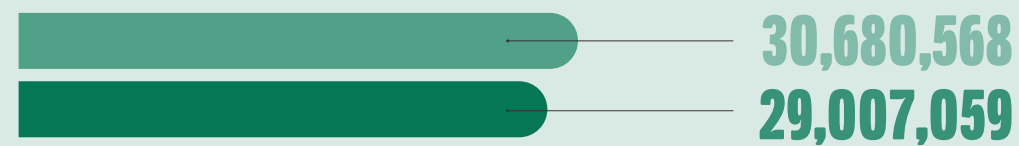
During 2023 and 2024, 7-Eleven's total energy consumption came from non-renewable and renewable sources, including fuel, electricity and other energy inputs essential for operations.

Consumption of non-renewable fuels included diesel and gasoline, used in various operations and in 2024 experienced a decrease of **5.45%** compared to 2023, reflecting our optimization efforts.

**296 GWh**  
overall energy  
consumption at Iconn

● 2023 ● 2024

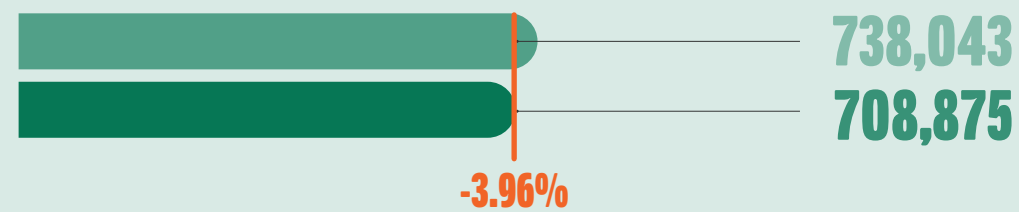
### CONSUMPTION OF NON-RENEWABLE FUELS AT 7-ELEVEN



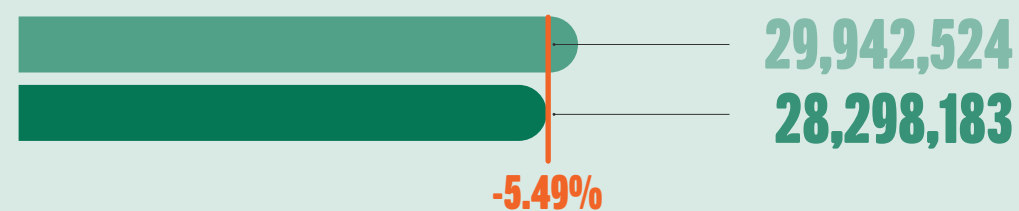
**We reduced the total consumption of non-renewable fuels by 5.45%**

● 2023 ● 2024

### DIESEL (MJ)



### GASOLINE (MJ)



In 2024 we boosted the use of renewable energies in our operations with the implementation of solar photovoltaic generation, which allowed us to produce a total of 13,674 kWh of energy. This initiative represents an important step towards energy diversification and reducing dependence on non-renewable fuels. We move forward in favor of the energy transition and sustainability.

## At 7-Eleven we generate 13,674 kWh of energy from renewable sources.

Enough to drive approximately 22,000 km in a gasoline-powered car.



### AT 2024

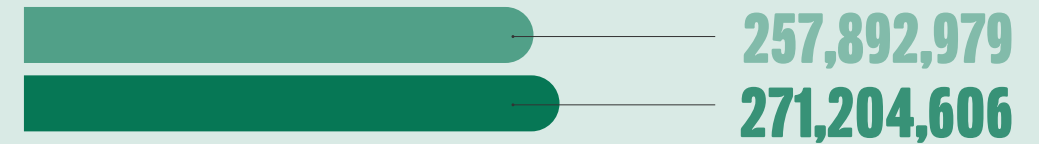
271,204,606 kWh  
total electricity consumption

11,877 kWh/month  
average monthly consumption per store

-1% in average energy consumption per store vs. 2023

● 2023 ● 2024

#### TOTAL ELECTRICITY (kWh)



#### MONTHLY AVERAGE PER STORE (kWh)



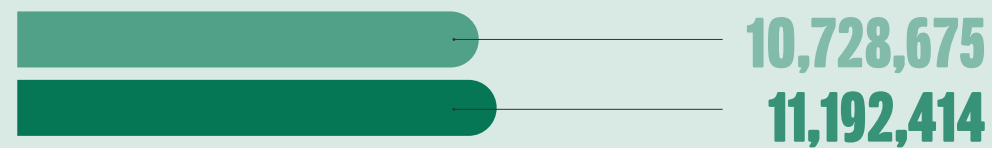
The main source of energy in the stores comes from CFE and co-generation service and, despite the increase in equipment, which would naturally imply higher electricity consumption, and with outdoor temperatures higher than ever before which demand more energy for air conditioning and refrigeration, the energy consumption indicator improved. Each 7-Eleven store operates with improved efficiency, even as total consumption rises.



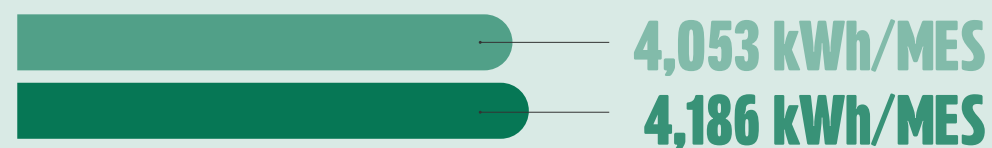
In 2024 we reached a consumption of 442,821 kWh generated exclusively from solar photovoltaic energy, marking an important step towards the use of renewable energy sources.

● 2023 ● 2024

TOTAL ENERGY CONSUMPTION AT PETRO SEVEN (kWh)



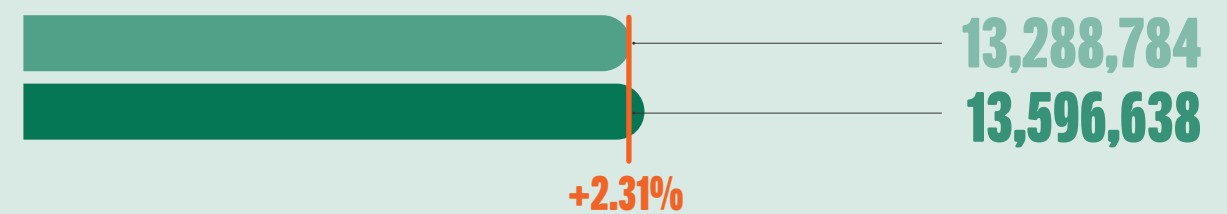
MONTHLY AVERAGE ELECTRICITY PER GAS STATION (kWh/month)



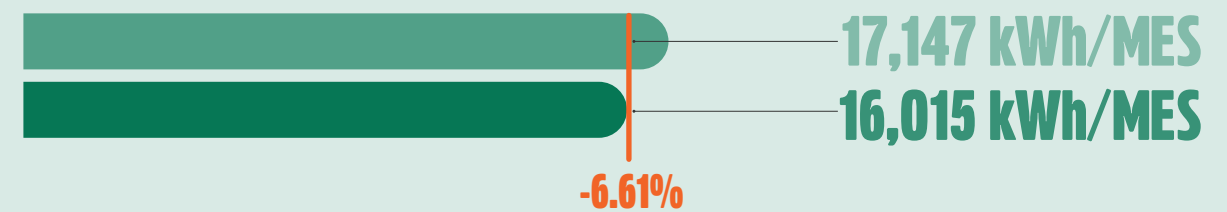
As part of our actions to improve energy efficiency, we were able to reduce our average monthly electricity consumption per warehouse even with the increase in total consumption.

● 2023 ● 2024 ● Variation (%)

ELECTRICITY CONSUMPTION AT MAS BODEGA Y LOGÍSTICA (kWh)



MONTHLY AVERAGE PER WAREHOUSE (kWh/month)



# Waste management

GRI 3-3, 306-1, 306-2, 306-3, 306-4, 306-5

At Iconn, waste generation varies according to the brand and its core business. At 7-Eleven and MercaDía, the main waste generated corresponds to urban solid waste, which is derived from the stores' daily operations. At MAS Bodega y Logística, the predominant waste is cardboard and paperboard, essential materials for packaging and distribution activities.



## Management of contaminated water and sludge at gas stations

- 1 Extraction of water and sludge with hydrocarbons in grids in dispatch areas and tanks; cleaning and removal of residues in grease traps
- 2 Delivery to authorized collection center or final destination; manifest with volume and type of waste generated
- 3 Recycling by separating water and hydrocarbons; water treatment for non-potable commercial use.



## Waste management at gas stations

- 1 Identification and separation according to hazardousness: red containers for hazardous waste and gray containers for common waste.
- 2 Temporary storage according to initial classification.
- 3 Transportation in specialized vehicles under safety protocols by authorized suppliers

## Recycling stations

To mitigate impacts associated with our operations and products, recycling stations have been implemented in some 7-Eleven stores and Petro Seven gas stations, where the types of waste generated are differentiated. These stations facilitate the customer's proper disposal of waste and improve subsequent handling by waste management providers.

From a contractual perspective, agreements have been established with suppliers at each location. These agreements detail the company's expectations for the service, including specific requirements, collection frequencies and exchange conditions. At the beginning of 2024, sessions were held with suppliers to identify the specific needs of the organization. As a result, some suppliers now share information on a monthly or semi-annual basis, and formal reports have been agreed to facilitate the management and monitoring of the waste handled.



# Waste generated by composition and final destination in 2024



# Water

GRI 3-3, 303-1, 303-5

Water resource management is fundamental to Iconn, as water is a key shared resource for the operations of its business units, such as 7-Eleven, Petro Seven gas stations and MAS Bodega y Logística. Most of the water used in our operations comes from the public network, so its efficient and responsible use is essential for operational continuity, minimizing environmental impacts and promoting sustainability.

We constantly monitor water consumption in cubic meters (m<sup>3</sup>) and the associated cost in all business units. Monthly monitoring allows us to identify areas for improvement and prioritize actions to reduce water waste. In addition, a baseline has been established to determine consumption patterns in stores, gas stations and warehouses, which serves as a starting point to implement optimization strategies and ensure a more efficient use of the resource.

Among the main actions implemented, the following stand out:

- 1 Real-time water monitoring system.** It allows continuous monitoring of consumption, identifying patterns and detecting anomalies.
- 2 High consumption warning system.** When unusual consumption is detected, alerts are generated that allow immediate intervention.
- 3 Installation of water saving devices.** Devices have been installed in the business units that significantly reduce the use of water in operational activities.
- 4 Leak detection and correction.** The monitoring systems are designed to detect leaks in real time. Once a leak is identified, a ticket is automatically generated that triggers the repair process, ensuring a quick and efficient solution.



At Iconn, we work hand in hand with suppliers and customers to promote responsible water management. Through these actions, the organization seeks not only to mitigate the impacts derived from its own operations, but also to positively influence the value chain, promoting the sustainable use of water.

We are working to adjust and improve our calculation parameters in order to understand in a more accurate way the impact of water consumption in different regions, especially those with water stress according to CONAGUA's Mexico Drought Monitor.

In line with the optimization of water management, we have a baseline that allows us to monitor how much each store, gas station and warehouse consumes. Based on this information, we have implemented strategies to reduce consumption. In addition, constant monitoring of water in some stores has been key, as it has allowed us to quickly identify and address leaks, achieving a significant decrease in water waste.

### Average monthly water consumption

26 m<sup>3</sup> per 7-Eleven store

35 m<sup>3</sup> per Petro Seven gas station

140 m<sup>3</sup> per MercaDía store

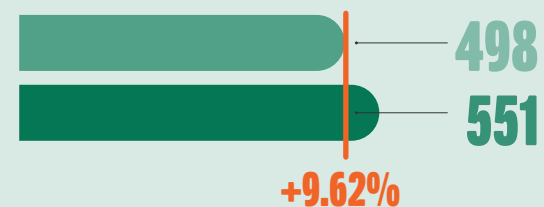
## Water consumption

### Water consumption by brand, in megaliters

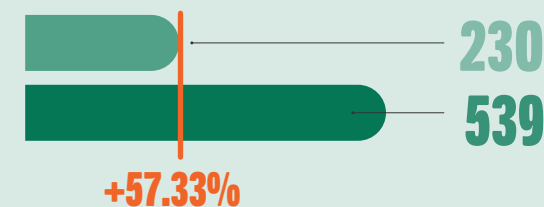
● 2023 ● 2024 ● Variation (%)

#### 7-ELEVEN

##### ALL ZONES

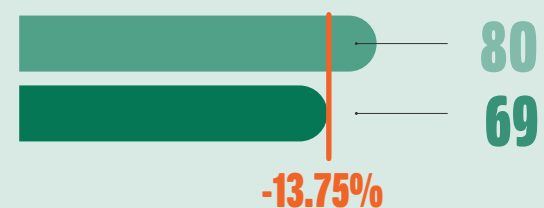


##### HYDRIC-STRESSED AREAS

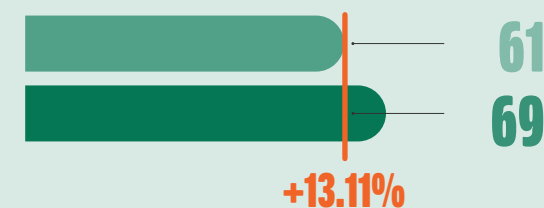


#### PETRO SEVEN

##### ALL ZONES

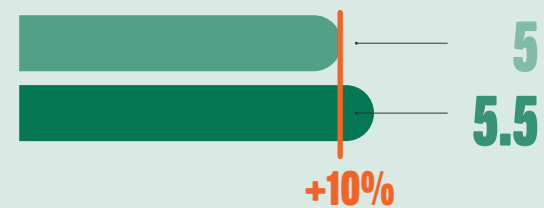


##### HYDRIC-STRESSED AREAS



#### MERCADÍA

##### ALL ZONES



**NOTE.** The increase is due, in part, to a change in the classification criteria: in 2023 only the areas of Durango, Coahuila, Chihuahua and Nuevo León were considered hydric-stressed areas. In 2024, all areas classified with drought levels D1 to D4 according to CONAGUA's Mexico Drought Monitor were included.

The total water consumption at Iconn during 2024 was 626 megaliters, considering both water-stressed and non-stressed areas.



During the year, we stopped 153 leaks, equivalent to 15,152 m<sup>3</sup> of water,



saving enough water to fill approximately 4.5 Olympic-size swimming pools.

# Carbon footprint

GRI 3-3, 301-1, 301-2, 301-5



**Regulations demand gas stations to have a vapor recovery system, and today it is 100% implemented in the places where it is required.**

**Juan Carlos Paredes**

Executive Director of Petro Seven

Climate change is one of the greatest challenges of our time because it impacts ecosystems, economies and people's quality of life. Reducing greenhouse gas emissions is a shared responsibility, and at Iconn we are committed to minimizing our environmental impact through sustainable and efficient strategies.

We are moving towards a more responsible operation by promoting initiatives to optimize resources and reduce emissions. We measure our carbon footprint in order to identify opportunities for improvement and establish concrete actions that contribute to climate change mitigation. Through innovation, technology and organizational culture, we seek not only to reduce our impact, but also to inspire positive change in our community and industry.

0 environmental accidents and immobilized hoses at Petro Seven at year-end 2024

## Petro Seven vapor recovery system


Petro Seven is the only gas station company with a highly efficient vapor recovery system designed to reduce emissions and optimize fuel consumption.

The system works by suctioning the vapors generated when fueling vehicles and during the fueling process at the gas stations. Through a specialized pipeline, these vapors are recirculated and returned to the tank, preventing their release into the environment.

### This technology allows us to:


- 1 Reduce environmental impact by avoiding the emission of polluting vapors.
- 2 Increase operational efficiency, as the evaporated fuel is reused in the system.





7-Eleven's 2024 emissions reduction is equivalent to

- **powering 2,000 homes for a year with clean energy**
- **Taking 3,200 cars off the road.**



## 7-Eleven Emissions

As part of our commitment to sustainability, at Iconn we have implemented energy efficiency strategies and the adoption of renewable sources that have allowed us to make progress in reducing direct greenhouse gas (GHG) emissions.

The greatest effort in the calculation of emissions in terms of traceability and data auditing was in 7-Eleven, due to the number of stores and a greater presence in the national territory.

**-14,994 Ton**  
of CO<sub>2</sub> emissions from 7-Eleven

● 2023 ● 2024

